

### Declaration of Interest

<b>MEETING DATE</b>	15 December 2021
<b>Panel reference</b>	PPSSNH –227 - LDA2021/0169 – Ryde, 192 Balaclava Road, Macquarie Park
<b>Chair</b>	Peter Debnam

In relation to this matter, I declare that I have:

no known conflict of interest ☒ OR

an actual<sup>1</sup> ☐, potential<sup>2</sup> ☐ or reasonably perceived<sup>3</sup> ☐ conflict of interest, as detailed below:

---

---

---

---

---

---

---



.....	Peter Debnam	15 December 2021
.....	.....	.....
<b>Signature</b>	<b>Name</b>	<b>Date</b>

Should a conflict be declared the panel chair is to ensure appropriate management measures are in place, as determined by the chair, and countersign this form, noting any additional measures.

.....	.....	.....
<b>Chair Signature</b>	<b>Name</b>	<b>Date</b>

Please return this form to the Planning Panels Secretariat at [enquiry@planningpanels.nsw.gov.au](mailto:enquiry@planningpanels.nsw.gov.au)

<sup>1</sup> An 'actual' conflict of interests is where there is a direct conflict between a member's duties and responsibilities and their private interests or other duties.

<sup>2</sup> A 'potential' conflict of interests is where a panel member has a private interest or other duty that could conflict with their duties as a panel member in the future.

<sup>3</sup> A 'reasonably perceived' conflict of interests is where a person could reasonably perceive that a panel member's private interests or other duties are likely to improperly influence the performance of their duties as a panel member, whether or not this is in fact the case.

## Declaration of Interest

<b>MEETING DATE</b>	15 December 2021
<b>Panel reference</b>	PPSSNH –227 - LDA2021/0169 – Ryde, 192 Balaclava Road, Macquarie Park
<b>Chair</b>	Peter Debnam

In relation to this matter, I declare that I have:

no known conflict of interest ☒ OR

an actual<sup>1</sup> ☐, potential<sup>2</sup> ☐ or reasonably perceived<sup>3</sup> ☐ conflict of interest, as detailed below:

---

---


---

---

---

---

---



Brian Kirk

15 December 2021

Signature

Name

Date

Should a conflict be declared the panel chair is to ensure appropriate management measures are in place, as determined by the chair, and countersign this form, noting any additional measures.

---

---

Chair Signature

Name

Date

Please return this form to the Planning Panels Secretariat at [enquiry@planningpanels.nsw.gov.au](mailto:enquiry@planningpanels.nsw.gov.au)

<sup>1</sup> An 'actual' conflict of interests is where there is a direct conflict between a member's duties and responsibilities and their private interests or other duties.

<sup>2</sup> A 'potential' conflict of interests is where a panel member has a private interest or other duty that could conflict with their duties as a panel member in the future.

<sup>3</sup> A 'reasonably perceived' conflict of interests is where a person could reasonably perceive that a panel member's private interests or other duties are likely to improperly influence the performance of their duties as a panel member, whether or not this is in fact the case.

## Declaration of Interest

<b>MEETING DATE</b>	15 December 2021
<b>Panel reference</b>	PPSSNH –227 - LDA2021/0169 – Ryde, 192 Balaclava Road, Macquarie Park
<b>Chair</b>	Peter Debnam

In relation to this matter, I declare that I have:

no known conflict of interest ☒ OR

an actual<sup>1</sup> ☐, potential<sup>2</sup> ☐ or reasonably perceived<sup>3</sup> ☐ conflict of interest, as detailed below:

---

---

---

---

---

---

---



.....	Susan Budd	15 December 2021
.....	.....	.....
<b>Signature</b>	<b>Name</b>	<b>Date</b>

Should a conflict be declared the panel chair is to ensure appropriate management measures are in place, as determined by the chair, and countersign this form, noting any additional measures.

.....	.....	.....
<b>Chair Signature</b>	<b>Name</b>	<b>Date</b>

Please return this form to the Planning Panels Secretariat at [enquiry@planningpanels.nsw.gov.au](mailto:enquiry@planningpanels.nsw.gov.au)

<sup>1</sup> An 'actual' conflict of interests is where there is a direct conflict between a member's duties and responsibilities and their private interests or other duties.

<sup>2</sup> A 'potential' conflict of interests is where a panel member has a private interest or other duty that could conflict with their duties as a panel member in the future.

<sup>3</sup> A 'reasonably perceived' conflict of interests is where a person could reasonably perceive that a panel member's private interests or other duties are likely to improperly influence the performance of their duties as a panel member, whether or not this is in fact the case.